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Dr. Galina ZUKOVA
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Dually qualified in Paris and Latvia, Dr. Galina Zukova specialises in international arbitrations. As arbitrator and counsel, she has handled commercial and treaty-based arbitrations in a broad range of sectors (construction (FIDIC), infrastructure, corporate law, energy, metallurgical industry, mining, telecommunications, transportation, etc.), under both the laws of civil and common law jurisdictions, and under many of the major arbitration rules (ICC, LCIA, SIAC, DIS, VIAC, SCC, NAI, the Milan Chamber of Arbitration, UNCITRAL Rules).

Before founding her own firm in 2019, Dr. Zukova was a Partner with a boutique law firm and a lawyer in the top International Arbitration Practice Group of a major international law firm based in Paris. Prior to this, she worked as Counsel at the ICC International Court of Arbitration. In that role, she oversaw hundreds of arbitration proceedings and scrutinized hundreds of arbitral awards. Her previous work experience also includes the European Court of Justice in Luxembourg, a leading Baltic law firm and the Latvian European Integration Bureau (Latvian Government), where she was in charge of the legal aspects of Latvia's accession to the European Union.

Dr. Zukova is a Member of the Permanent Court of Arbitration, a Council Member of the Armenian International Arbitration Centre, a Council Member of the ICC Institute of World Business Law, and a Member of the ICC Commission on Arbitration and ADR. She currently serves as a Scholarship Officer at the IBA Arbitration Committee. In 2022, Dr. Zukova was included in the European Commission's List of Candidates Suitable for Appointment as Arbitrators in EU trade and investment agreements with third states. She also teaches international arbitration at the University of Versailles Saint-Quentin (Paris-Saclay).

A Latvian lawyer by training (LLB, University of Latvia), Galina has a PhD from the European University Institute (Florence, Italy) and an LLM from the University of Exeter (UK). She was also a Visiting Scholar at the Yale University (US).

Dr. Zukova is fluent in English, French, Italian, Latvian, Russian and Spanish. She has a working knowledge of German.

Galina is ranked in: Chambers Global Guide, Chambers Europe Guide, Chambers France (Band 3: International Arbitration: Arbitrators), Legal 500 (Powerlist Arbitration France), Lexology as Thought Leader, Global Leader and Thought Leader for France; The Best Lawyers in France and Best Law Firms – France, and Euromoney's ExpertGuides Commercial Arbitration. In 2018, ArbitralWomen included Galina in its publication "Women Pioneers in Dispute Resolution".

NATIONALITY

Latvian

LANGUAGES

Fluent in English, French, Italian, Latvian, Russian and Spanish.

Working knowledge of German.

EXPERIENCE**Arbitrator experience**

- President of the Arbitral Tribunal (appointed by the Parties) in an ICC arbitration seated in a South European state in heavy metal industry.
- President of the Arbitral Tribunal (appointed by the ICC) in an arbitration seated in Paris in the military procurement sector.
- Sole Arbitrator (appointed by the LCIA) in an arbitration seated in London in financial sector.
- Sole Arbitrator (appointed by the DIS) in an arbitration seated in Riga in financial sector.
- Sole Arbitrator (nominated by the Parties) in an ICC arbitration seated in Paris in mining industry.
- Sole Arbitrator (appointed by the Parties) in a TIAC arbitration seated in Tashkent in the transportation sector.
- Co-arbitrator (party-appointed) in a SCC arbitration seated in Stockholm relating to a construction project of the multifunctional centre.
- President of the Arbitral Tribunal (nominated jointly by the co-arbitrators) in a SIAC arbitration seated in Singapore in a corporate dispute.
- President of the Arbitral Tribunal (nominated jointly by the co-arbitrators) in a NAI arbitration seated in Amsterdam (The Netherlands) in the dispute arising under the gas supply contract.
- President of the Arbitral Tribunal (nominated jointly by the Parties) in an AIFC arbitration seated in AIFC (Kazakhstan) between two Kazakh and foreign companies in M&A field.
- Co-arbitrator (party-appointed) in a SCC arbitration seated in Stockholm in space industry.
- Co-arbitrator (party-appointed) in an ICC arbitration seated in Geneva (Switzerland) between a North European and a Middle East state company related to the provision of works at the power plant.
- President of the Arbitral Tribunal (appointed by the CAM - Milan Arbitral Chamber) in an arbitration seated in Rome between a South European and a North American company in the agricultural sector.
- Co-arbitrator (appointed by the LCIA) in an LCIA matter seated in Houston arising from the Gas Sale Agreement between a major international gas company and a Latin American gas company.
- Sole Arbitrator (appointed by the Arbitration Court of the Estonian Chamber of Commerce and Industry (ECCI)) in an ECCI arbitration seated in Tallinn involving a Western and a Baltic companies in the dispute arising under the service agreement in the field of infrastructure.

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- Sole Arbitrator (appointed by the International Commercial Arbitration Court of the UCC (Ukrainian Chamber of Commerce and Industry) in arbitration seated in Kiev involving an Eastern European ministry and a foreign company related to purchase of equipment.
 - President of the Arbitral Tribunal (jointly nominated by the co-arbitrators) in UNCITRAL *ad hoc* proceedings administered by the PCA and seated in The Hague between two Latin American companies and a UN agency in agricultural sector.
 - President of the Arbitral Tribunal (jointly nominated by the co-arbitrators) in an ICC arbitration seated in Paris between a Western European and a CIS companies in transport sector.
 - President of the Arbitral Tribunal (nominated jointly by the co-arbitrators) in an AIFC arbitration seated in AIFC (Kazakhstan) between two Kazakh companies in M&A field.
 - Co-arbitrator (appointed by the LCIA) in an LCIA matter seated in London arising from the Asset Management Agreement between a Central Asian company and a Chinese investor.
 - Co-arbitrator (party-appointed) in three related UCCI (Ukrainian Chamber of Commerce and Industry) arbitrations seated in Kiev in a major infrastructure construction dispute.
 - President of the Arbitral Tribunal (appointed by co-arbitrators) in an LCIA arbitration seated in South Europe related to development Management Agreement of a shopping centre.
 - President of the Arbitral Tribunal (appointed by the LCIA Court) in an arbitration seated in London between a South European and an Eastern European companies related to supply of energy products.
 - Sole Arbitrator (appointed by the PCA) in UNCITRAL *ad hoc* proceedings seated in Port Louis (Mauritius) between two South African entities in a dispute arising under the Consultancy Agreement.
 - Co-arbitrator (party-appointed) in UNICTRAL *ad hoc* proceedings seated in London between a South Asian company and an Eastern European state energy provider.
 - Emergency Arbitrator (appointed by the SCC) in an SCC emergency proceedings seated in Stockholm between a major Asian state company and a South American individual in a dispute arising under the Consultancy Agreement.
 - Co-arbitrator (party-appointed) in a UCCI (Ukrainian Chamber of Commerce and Industry) arbitration seated in Kiev involving two Eastern European companies over a contract for supply of goods.
 - Sole Arbitrator (appointed by the LCIA) in an LCIA arbitration seated in London in the telecom sector.
 - President of the Arbitral Tribunal (appointed by the CAM - Milan Arbitral Chamber) in an arbitration seated in Rome between two Western European parties related to a supply of energy products.
 - Sole Arbitrator (appointed by the Arbitration Court of the Estonian Chamber of Commerce and Industry (ECCI)) in an ECCI arbitration seated in Tallinn involving a Western and a Baltic companies in the dispute arising under the agency agreement.
 - Co-arbitrator (appointed by the SCC) in an SCC arbitration seated in Stockholm between a CIS and a Western European company in the dispute arising out of the insurance policy contract.
 - Sole Arbitrator (appointed by the LCIA) in an LCIA arbitration seated in London between a CIS and a LatAm companies in the dispute arising out of the loan agreement.
 - Co-arbitrator (appointed by the Centre) in an Atameken Arbitration Centre (Kazakhstan) seated in Nur-Sultan (Kazakhstan) involving a CIS and a Central Asian companies related to the supply of goods and services.
 - Co-arbitrator (party-appointed) in an Atameken Arbitration Centre (Kazakhstan) seated in Nur-Sultan (Kazakhstan) involving a Central Asian and a Western European companies related to the supply of goods.

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- Co-arbitrator (party-appointed) in an SCC arbitration seated in Stockholm involving a CIS and a LatAm companies related to the construction of an energy plant.
 - President of the Arbitral Tribunal (nominated jointly by the co-arbitrators) in an ICC arbitration seated in Paris between two European companies relating to the construction of an industrial complex.
 - President of the Arbitral Tribunal (nominated jointly by the co-arbitrators) in an ICC arbitration seated in Paris between a Western European and Middle East companies in the energy sector.
 - President of the Arbitral Tribunal (nominated jointly by the co-arbitrators) in an ICC arbitration seated in Brussels between two Eastern European companies in the energy sector.
 - President of the Arbitral Tribunal (nominated jointly by the co-arbitrators) in a DIS arbitration between two European companies in the energy sector.
 - Sole Arbitrator (appointed by the SCC) in an SCC arbitration seated in Stockholm between two Eastern European companies over an international contract for the supply of goods in the pharmaceutical sector.
 - Sole Arbitrator (appointed by the Arbitration Court of the Estonian Chamber of Commerce and Industry (ECCI)) in an ECCI arbitration seated in Tallinn involving three Baltic companies in the disputes arising under the provision of services contracts.
 - Co-arbitrator (party-appointed) in an SCC arbitration seated in Stockholm involving a CIS and a Western European entities related to the provision of works at the mining plant.
 - Sole Arbitrator (nominated jointly by the parties) in an ICC arbitration seated in Paris between a CIS and a Western European companies related to the delivery and installation of equipment.
 - Co-arbitrator (appointed by the LCIA) in an LCIA case seated in London involving two Eastern European companies concerning alleged breach of long-term bare boat charter.
 - Sole Arbitrator (appointed by the SCC) in an SCC arbitration seated in Stockholm between an Eastern European company and a Central Asian state company over an international contract for the supply of goods.
 - President of the Arbitral Tribunal (nominated jointly by the co-arbitrators) in an ICC arbitration seated in Vienna between two South European companies related to the operation of the duty-free business.
 - President of the Arbitral Tribunal (nominated jointly by the co-arbitrators) in an ICC arbitration seated in London between two South European companies related to the provision of telecommunications services.
 - Emergency Arbitrator (institutional appointment) in a dispute arising out of the gas supply contract (TIAC).
 - Co-arbitrator (party-appointed) in an ICC arbitration seated in Istanbul (Turkey) related to the provision of works at the power plant.
 - Co-arbitrator (party-appointed) in a UCCI (Ukrainian Chamber of Commerce and Industry) arbitration seated in Kiev involving two Eastern European companies over a contract for supply of goods.
 - Co-arbitrator (party-appointed) in a BelCCI (Belarussian Chamber of Commerce and Industry) arbitration seated in Minsk involving a CIS company and a Western European company in the insurance sector.
 - Co-arbitrator (appointed by the LCIA) in an LCIA case seated in London between an Eastern European entity and a European financial institution.
 - Sole Arbitrator (appointed by the VIAC) in a VIAC arbitration seated in Vienna between an Eastern and Western European companies over an international contract for the supply of goods.
 - Co-arbitrator (appointed by the LCIA) in a number of related LCIA commercial cases seated in London between Eastern European parties.

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- President of the Arbitral Tribunal (appointed by the Milan Arbitral Chamber) in an arbitration seated in Milan between multiple Western European parties related to a shareholders agreement.
 - Co-arbitrator (party-appointed) in a UCCI (Ukrainian Chamber of Commerce and Industry) arbitration seated in Kiev involving a CIS state company and an Eastern European state company related to the transit of gas.
 - Sole Arbitrator (appointed jointly by the parties) in a UCCI (Ukrainian Chamber of Commerce and Industry) arbitration seated in Kiev involving a major Eastern European company and a Western European company related to a construction project in the agricultural sector.
 - Sole Arbitrator (appointed jointly by the parties) in an ICC arbitration seated in Paris between a Middle Eastern company and a major Western European company related to a consultancy agreement.
 - Sole Arbitrator (appointed by the VIAC) in a VIAC arbitration seated in Vienna between two Western European companies over an international contract for the production and supply of goods.
 - President of the Arbitral Tribunal (nominated jointly by the co-arbitrators) in an ICC arbitration seated in Vienna between a Western company and a CIS state company related to the manufacturing and delivery of goods for the construction of a power plant.
 - Co-arbitrator (party-appointed) in a SCC arbitration seated in Stockholm between a CIS energy state company and a South European company related to the construction of an energy centre (FIDIC).
 - Co-arbitrator (party-appointed) in a UCCI (Ukrainian Chamber of Commerce and Industry) arbitration seated in Kiev involving a CIS state company and an Eastern European state company related to the transit of gas.
 - Sole Arbitrator in a CAM arbitration seated in Brescia (appointed by the Milan Arbitral Chamber) between a Western European company and a North African company concerning an international sales agreement.
 - Sole Arbitrator (appointed jointly by the parties) in a VIAC arbitration seated in Vienna (expedited procedure) involving a major Asian company and an Eastern European state company concerning the modernization of a power plant.
 - Emergency Arbitrator (appointed by the ICC) in an ICC arbitration seated in Paris involving large Asian and Latin American companies over a major infrastructure project related to the construction of a bridge.
 - Co-arbitrator (party-appointed) in an ICC arbitration seated in Paris between a North African company and a Central African company related to the construction of a tourism complex.
 - Co-arbitrator (party-appointed) in an ICC arbitration seated in Paris between a Western European company and a CEE state over a major infrastructure project related to the construction of a bridge (FIDIC).
 - Co-arbitrator (appointed by the ICC) in an ICC investment arbitration seated in Paris between a Cypriot investor and a CIS state entity related to a SPA in the agricultural sector.
 - Sole Arbitrator (appointed by the ICC) in an ICC arbitration seated in Paris between a Cypriot company and a South Asian company related to an international sale of goods.
 - President of the Arbitral Tribunal (appointed by the co-arbitrators) in a DIS case seated in Berlin involving a CIS company and a Central European company related to an international sale of goods.

Counsel (representative) experience:

- Representing a construction company in the mining project.
- Representing a construction company in the dispute under the contract for construction and maintenance of port facilities.
- Representing a drilling company in a dispute with a ring owner.

- Representing investors in a dispute with the insolvent bank.
- Representing Eastern European parties in a shareholders dispute.
- Representing a Western European construction company against the employer on the hydroelectric project located in Central America.
- Advising a Latin American party in a dispute with an Eastern European producer.
- Representing a European buyer of gas in price reopener dispute.
- Advising a Central Asian party in a dispute with a Western European company pursuant to the agency agreement.
- Representing an Eastern European medical service provider in a series of disputes arising out of supply agreements.
- Representing high net worth Eastern European individual in claims for loss of profits and dividends.
- Representing Eastern European respondents in a high-value shareholders dispute.
- Advising a Middle East client for recovery of its investment in a foreign bank following the state's Central Bank's decision to put the private bank under resolution.
- Representing an Eastern European state in an *ad hoc* BIT arbitration.

Experience with the application of laws of: Austria, Belarus, Belgium, Chile, China, Cyprus, England, Estonia, France, Georgia, Germany, India, Iran, Iraq, Italy, Kazakhstan, Kosovo, Latvia, Lithuania, Mauritius, Poland, Portugal, Russia, Serbia, Singapore, Slovenia, South Korea, Spain, Sweden, Tunis, Turkey, Ukraine, Uzbekistan, CISG, UNIDROIT Principles of Commercial Contracts

Past employment:

2016 – 2019: Belot Malan & Associés, Paris, *Partner*
 2013 – 2016: White & Case LLP, International Arbitration Practice, Paris, *Associate*
 2008 – 2012: ICC International Court of Arbitration, Paris, *Counsel*
 2007 – 2008: Lejins, Torgans & Partners/RoschierRaidla, Riga, *Of Counsel*
 2006 – 2007: Latvian Chamber of Commerce and Industry, Court of Arbitration, *Legal Counsel*
 2003 – 2005: European Court of Justice, Luxembourg
 1997 – 2000: European Integration Bureau, Riga, *Senior Desk Officer*
 1996 – 1997: Unilever Baltic/Lysoform, Riga, *In-House Lawyer*.

ACADEMIC

Universities

2016 – present: Université de Versailles-Saint Quentin (Paris Saclay), France

Guest Lecturer (as of November 2025)

Associate Professor (2016-2025)

Courses:

- International Commercial Arbitration within the *Master Arbitrage & Commerce International* (MACI) programme
- European Internal Market
- Introduction to Common Law

2006 – 2024: Riga Graduate School of Law, Latvia

Associate Professor

Courses:

- International Dispute Settlement, International Commercial Arbitration (2006-2023)
- International Economic Law (2006-2008)
- International Adjudication (2006-2008)
- EU Law (2006-2008)

- 2009 – 2018:** **University of Barcelona, International Economic Law and Policy Programme (IELPO)**
Visiting Professor
Course: International Commercial Arbitration
- 2009 – 2017:** **Institut de Sciences Politiques (SciencesPo), Paris, Master Droit économique M2 – Global Studies**
Lecturer
Course : International Commercial Arbitration
- 2004 – 2008:** **University of Latvia, Centre for European and Transition Studies, European Studies Master Program, Riga**
Lecturer (courses: EU Law and International Economic Law).
- 2003 Sept.:** **European University Institute, Academy of European Law (Florence)**
Research Assistant
- 2000 - 2001:** **European University Institute, Robert Schuman Centre for Advanced Studies (Florence)**
Research Assistant for the project Competitiveness and EU Enlargement. Organiser of the Summer School on the same subject.

Scholar-in-Residence

2008 September: WilmerHale, International Arbitration Group, London

Scholar-in-Residence.

The WilmerHale Scholar-in-Residence initiative allows professors, lecturers and other academics from all jurisdictions to work with the Firm's international arbitration team on both professional matters and academic projects and to contribute in general to the intellectual life of the office.

ICC Advanced Arbitration Academy of the ICC Institute of World Business Law

The ICC Advanced Arbitration Academy programme covers the main stages of the arbitration proceedings from an arbitrator's point of view. It aims at improving legal knowledge and developing practical skills such as efficient case management and drafting, to allow participants to become capable of acting as arbitrators in international arbitration cases.

2025-2026: ICC Advanced Arbitration Academy for Central and Eastern Europe, co-moderator

2023-2024: ICC Advanced Arbitration Academy for Central and Eastern Europe, co-moderator

2018-2020: ICC Advanced Arbitration Academy for Asia, co-moderator

2015-2016: ICC Advanced Arbitration Academy for Central and Eastern Europe, co-moderator

2011-2013: ICC Advanced Arbitration Academy for CIS Countries co-moderator

Visiting and Guest Lectures

- 2025 July:** Workshop on new IBA Guidelines on Conflicts of Interest at the **Arbitration Academy** (Paris)
- As of 2017:** **Summer University of Continental Law**, organized by the *Fondation pour le droit continental*, Lecturer, Course on International Dispute Settlement (University Pantheon-Assas)
- 2024 July:** Class on PCA and ICC arbitrations, **University of Nairobi** (remote)
- 2021 Oct.:** Training on Dispute Settlement/Arbitration, **Higher School of Economics (Moscow)**, Online programme

- 2020 Oct.:** Training on Dispute Settlement/Arbitration, **Higher School of Economics (Moscow)**, Online programme
- 2019 Dec:** UNDP/USAID Training on International Commercial Arbitration, **Tashkent State University of Law**
- 2017 June:** **Università di Padova**
Visiting Professor (Erasmus); course on International Arbitration and EU Competition Law
- 2017 Feb., 2016 Feb.:** guest lecturer at the **New York University (Paris)** on *Jurisdictional Challenges in Arbitration*
- 2016 Oct.:** **Bucharest University**, guest lecturer
- 2012-2016:** Member of the organising committee of the Russian-speaking Moot court ICC *Lex Mercatoria* (*Международный студенческий конкурс по международному торговому праву и международному коммерческому арбитражу ICC Lex mercatoria*), organised by *inter alia* Byelorussian State University, ICC Court, ICC Russia (in Russian) (2012, 2013, 2015, 2016)
- 2012 Nov.:** **University of Dundee**
Guest lecture on Arbitrating Complex Disputes: ICC Court's Perspective
- 2012 July:** **Università di Udine, Summer School on Alternative Dispute Resolutions and Collective Redress in European and International Private Law**
Visiting Professor (course: Dispute Settlement)
- 2012 January:** **University of Pristina (Kosovo). LLM Programme in Contracts and Commercial Law**
Online guest lecture on ICC Arbitration
- 2011, 2012:** Member of the organising committee of the *Concours d'arbitrage international de Paris*, co-organised by Sciences Po (Law School), Clifford Chance, in partnership with Editions Lamy/Wolters Kluwer, Total and the ICC Court
- 2011 Oct.:** Lecture on **ICC Arbitration and Choosing Arbitrators** at the Legal Department of the Central European University (Budapest, Hungary)
- 2009-2011:** Presentations on various aspects of ICC Arbitration to student groups visiting the ICC Court
- 2010 Dec.:** **Russian Foreign Trade Academy (Moscow)**
Guest lecture on ICC Arbitration
- 2009, 2010:** **University of Bern, World Trade Institute**
Guest lecture on ICC International Commercial Arbitration
- 2009 March:** **Spring School on The European Dimension of Soft Security (Brussels)**
Guest lecture on States of International Economic Law and Dispute Settlement in Energy Sector
- 2009 January:** **London School of Economics**
Guest lecture on States in International Commercial Arbitration
- 2008, 2009:** **Università di Udine, Summer School on Users' Rights and Market Regulation**
Visiting Professor (course: WTO and consumer rights)
- 2008 July:** **Università di Padova, Summer School on International Commercial Law**
Visiting Professor (course: WTO Law and Food Safety)
- 2007 April:** **Università di Napoli**
Guest lecture on *Amicus Curiae* Nell'organizzazione Mondiale del Commercio: La Fine della Vera Amicizia?

Member of the Law Qualification Exam Commission, appointed by the Latvian Ministry of Justice (2023)

EDUCATION

- 2005 - 2006: **Yale University, Yale Centre for International and Area Studies**, Visiting Scholar
- 1999 - 2003: **European University Institute (Florence)**, Doctor of Laws (Ph.D.) (Italian Government Scholarship)
- 1998 - 1999: **University of Exeter, UK**, LI.M. in European Legal Studies (UK Government *Chevening* Scholarship)
- 1996 - 1998: **University of Latvia**, M.A. Course (Deviated to LI.M in the UK)
- 1992 - 1996: **University of Latvia**, LL.B.

MEMBERSHIPS

Bar admission: Paris Bar (2012) (under the European Convention)
Latvia (2010)

Arbitration Institutes:

- Permanent Court of Arbitration (as of 2023)
- Armenian International Arbitration Centre, *Council Member* (as of 2023; previously *Member of the Steering Committee*, 2022 - 2023)

Past

- ICC International Court of Arbitration, *Member* (July 2017-June 2024)
- Arbitration Institute of the Finland Chamber of Commerce (FAI), *Board Member* (2016-2022)
- Georgian International Arbitration Centre (GIAC), *Vice-Chair of the Arbitration Council* (2020-2024); *Member of the Arbitration Council* (2017 – 2020)

Panels of arbitrators:

- included in the European Commission's (#DGTrade) List of Candidates Suitable for Appointment as Arbitrators in EU trade and investment agreements with third states (June 2022), https://policy.trade.ec.europa.eu/news/stepping-trade-agreements-enforcement-european-commission-publishes-pool-individuals-eligible-2022-06-23_en
- Austria: Vienna International Arbitration Centre (VIAC)
- Belarus: International Arbitration Court "Chamber of Arbitrators at the Union of Lawyers" (<http://arbchamber.com/>)
- China: Shenzhen Court of International Arbitration (SCIA)
- Egypt: Cairo Regional Centre for International Commercial Arbitration (CRCICA)
- Georgia: Georgian International Arbitration Centre (GIAC)
- Hong Kong: HKIAC (Panel of Arbitrators, 2022-2027) and eBRAM (Electronic Business Related Arbitration and Mediation)
- Kazakhstan: Arbitration Centre of the National Chamber of Entrepreneurs Atameken
- Kyrgyzstan: International Arbitration Court at the Chamber of Commerce and Industry of the Kyrgyz Republic
- Latvia: Arbitration Court at the Latvian Chamber of Commerce and Industry
- Lithuania: Vilnius Court of Commercial Arbitration
- Peru: Corte de Arbitraje de AmCham Perú and Centro de Arbitraje de e la Cámara de Comercio de Lima
- Romania: Court of International Commercial Arbitration attached to the Chamber of Commerce and Industry of Romania (Curtea de Arbitraj Comercial Internațional)
- Scotland: Scottish Arbitration Centre
- Singapore: SIAC Reserve Panel of Arbitrators
- Ukraine: International Commercial Arbitration Court at the Ukrainian Chamber of Commerce and Industry
- Uzbekistan: Tashkent International Arbitration Centre (TIAC)

Latvian State Examination Commission for Lawyers

- Member (2023-ongoing) (a body responsible for the organization of the uniform qualification examinations for lawyers)

Associations/Societies:

- International Bar Association (incl. Arbitration Committee)
 - November 2025-present: Scholarship Officer at the IBA Arbitration Committee
 - 2025-2026: Co-chair of the IBA Task Force on the Revision of the IBA 2016 Report on the Reception of the IBA Arbitration Soft Law Products

- 2023-2024: Member of Task Force for the Revision IBA Guidelines on Conflicts of Interest in International Arbitration (Chair of Subgroup “Arbitrator Disclosures”)
- 2025-2026: Co-Chair of the IBA Arbitration Committee Task Force for the Revision of the 2016 Report on the Reception of the IBA Arbitration Soft Law Products
- ICC Commission on Arbitration and ADR (in the past - Member of the Task Forces on Arbitration and ADR and on Emergency Arbitrator Proceedings)
- ICC Institute of World Business Law (as of 2021 - Council Member)
- ArbCEE (Arbitration Association for Central and Eastern Europe, Board Member)
- ICCA International Council for Commercial Arbitration
- ICC Eastern European Group
- Club Español del Arbitraje (CEA) (including Vice-Chair of Capítulo Nórdico-Báltico)
- ArbitralWomen
- IDRA International Dispute Resolution Academy, Fellow Member
- CIS Arbitration Network

Past:

- DELOS GAP Regional Editor
- ICC Young Arbitrators Forum (ICC YAF) (2010-2012 - Chair of the European Chapter)
- *Les Tiers Conciliateurs* (France)
- Society of International Economic Law (SIEL) (2015-2018 - Member of the Executive Committee; 2008-2015 - Treasurer; co-founder, member of the Organising Committee of the 2008 Inaugural Conference (Institute of Graduate Studies, Geneva), the 2010 Conference (University of Barcelona), the 2012 Conference (Singapore), the 2014 Conference (Bern), the 2016 Conference (Johannesburg))

Journal Boards:**Past:**

- ICC Dispute Resolution Bulletin, Member of the Board of Editors (2017-2021)

RECOGNITIONS

Chambers and Partners - Band 3: International Arbitration: Arbitrators; Global Guide 2024, Europe Guide 2024, Chambers France 2025

Legal 500 Private Practice Arbitration Powerlist - Arbitration France (as of 2024)

Lexology (Who’s Who Legal): Thought Leader – Arbitration (as of 2021)

In 2023, it wrote: “Galina is an outstanding commercial arbitration specialist”. “Ms Zukova is a great arbitration lawyer.”

In 2021, it wrote: “Galina is bright, flexible and a great choice for Russian-speaking disputes in France”. “An excellent lawyer and a pleasure to work with.”

Lexology (Who’s Who Legal): Arbitration (Global Leader) – Arbitrators and Counsel (as of 2020)

Lexology (Who’s Who Legal): France Thought Leader (as of 2025) (National Leader 2017-2025)

In 2022, it wrote “Galina Zukova from ZUKOVA Legal is held in high regard for her impressive practice as arbitrator and co-arbitrator and in emergency arbitration proceedings.”

Lexology (Who’s Who Legal): Arbitration – Future Leaders (2017-2019)

WWL 2019 ranked Galina as Number 2 of “Most Highly regarded” future arbitration leaders. They write: “Galina Zukova ... is “an excellent and experienced lawyer with a particular focus on CIS-

related cases”, according to sources. They note, “She has vast experience in and great knowledge of ICC arbitration proceedings.”

Best Lawyers in France (as of 2023)

Best Law Firms – France (2026 edition)

Euromoney’s Expert Guides - Commercial Arbitration (as of 2020)

ArbitralWomen – included in the 2018 publication “Women Pioneers in Dispute Resolution”

PUBLICATIONS

Articles and book chapters:

2025:

- Together with Jose Feris “Voltar ao básico: Procedimentos “fast track” na arbitragem internacional” in Vera Cecilia Monteiro De Barros & Giovanni Ettore Nanni (eds.) *Arbitragem e Mediação no Direito Privado e no Direito Público: estudos em homenagem a Selma Ferreira Lemes* (in Portuguese) (forthcoming).
- Together with Gentrita Bajrami, Chapter 8, “Post-Award Remedies: Insights on the Correction, Interpretation, and Remission of Arbitral Awards” in Alicja Zielińska-Eisen, Verónica Sandler Obregón, Courtney Lotfi (eds.), *International Arbitration in Practice*, Kluwer Law International, 2025, pp. 101-108.

2022:

- “La sede e la lingua della procedura”, Capitolo V, Volume VI, in Daniele Mantucci (ed.), *Trattato di Diritto dell'Arbitrato*, Edizioni Scientifiche Italiane, 2020, pp. 141-155 (in Italian).
- Together with Victoria Ivasechko, “Rules of Ethics for the Parties’ Representatives in International Arbitration”, in the Journal of the International Arbitration Court at the Kyrgyz Chamber of Commerce and Industry, 2022, pp. 12-50 (Жукова Г. & Ивасечко В., “Правила этики для представителей сторон в международном арбитраже”, Ежегодный сборник статей Международного Третейского Суда при ТПП Кыргызской Республики, 2022, стр. 12-50), available at <http://arbitr.kg/web/documents/materials/156.pdf> (in Russian).

2021:

- “Russia: ICC Court Granted ‘Permanent Arbitration Institution’ Status” in ICC Dispute Resolution Bulletin, 2021, Issue 3, pp. 29-31.

2020:

- ““Issue Conflict”: When An Arbitrator’s Knowledge of the Issue Becomes an Issue (and When it Does Not)” in “Arbitration.ru” journal of the RAA, 2020 September-October, Issue No. 8(22), pp. 25-41.
- “Пандемия Covid-19 и форс-мажорные обстоятельства: первое решение французских судов” in “Arbitration.ru” journal of the RAA, 2020 April, Issue No. 3(18), pp. 77-78 (in Russian).
- “Obzor novogo Kodeksa dobrosovestnoy arbitrazhnoy praktiki Ispanskogo arbitrazhnogo kluba [Overview of the New Code of Best Practices in Arbitration of the Spanish Arbitration Club], 2019(2) / 2020(1) Int’l Com. Arb. Rev., pp. 234-249. <https://doi.org/10.32875/icar.2019.2-2020.1.234> (in Russian).

2019:

- “Обзор нового Кодекса добросовестной арбитражной практики Испанского арбитражного клуба” (“Review of the new Code of Good Arbitration Practices of the Spanish Arbitration Club”) in “Arbitration.ru” journal of the RAA, 2019 August, Issue No. 7(11), pp. 49-56 (Part I) and 2019 October, Issue No. 9(13), pp. 32-38 (Part II) (in Russian).
- together with Emmanuel Jolivet: “The History of the ICC Central and Eastern European Institutional Arbitration Group” in “Arbitration.ru” journal of the RAA, 2019 January, No 1(5), pp. 20-24.

2018:

- Musin and Skvorcov (eds.), *International Commercial Arbitration*, 2018, Chapter 8 “Arbitration Institutions” and Chapter 18.4 “Arbitration in France” (in Russian) (учебник “Международный коммерческий арбитраж”, подготовленный авторским коллективом под. ред. проф. В. А. Мусина

- и проф. О. Ю. Скворцова, 2 ed., 2018, Chapters 8. “Арбитражная институция” and 18.4 “Арбитраж во Франции”).
- 2017:**
- Žukova G., Hosē R. Feriss, “Akcents uz efektivitāti: ICC Paātrinātās procedūras noteikumi” (“Emphasis on Efficiency: ICC Expedited Procedure Provisions”), in *Jurista Vārds*, 31.10.2017., Nr. 45 (999), pp. 10.-17 (in Latvian).
 - together with Jose R. Feris, “Ускоренный арбитраж ICC: нововведения и перспективы применения” (“ICC Expedited Procedure: Innovations and Application”), in *Закон (Law)*, September 2017, pp. 186-197 (in Russian).
 - “ICC International Court of Arbitration” in Thomas Cottier and Krista Nadakavukaren Schefer (eds.), *Elgar Encyclopedia of International Economic Law* (Edward Elgar Publishing 2017), pp. 307-310.
- 2016:**
- Article “Que disent les lois sur les institutions d’arbitrage ?”, *La Lettre de la Chambre arbitrale internationale de Paris* n° 12, décembre 2016, pp. 18-20 (in French).
 - Article “Arbitration Institutions: Legal Status, Attributes, Regulatory Supervision”, *International Arbitration Law Review*, 2016, Vol. 19, Issue 4, pp. 102-112; “Арбитражные институты: правовой статус, создание, обязательные требования, надзор за деятельностью”, журнал Третейский суд, 2016, No. 2/3 (104/105), pp. 54-75 (in Russian).
 - together with Inga Kacevska: Chapter on Latvia, in “World Arbitration Reporter” (eds. L. Mistelis and L. Shore), 2nd ed., JurisPublisher, 2016.
- 2015:**
- together with Vladimir Khvalei, “ICC Arbitration: Neither Cheaper Nor Faster – Why Then?”, in *International Arbitration Under Review. Essays in honour of John Beechey*, ICC Publication No. 772E, 2015, pp. 215-226.
 - “Lettonie: Le principe *compétence-compétence* n’exclut pas le recours aux tribunaux étatiques pour statuer sur la validité de la clause compromissoire” (case-law review of the Decision of the Constitutional Court of Latvia (Satversmes tiesa) of 28 November 2014 in case No. 2014-09-01), *Les Cahiers de l’Arbitrage/The Paris Journal of International Arbitration*, 2015(3), pp. 493-503.
- 2014:**
- “Назначение арбитров в РАА или Размышления на тему “ищу арбитра””, <http://www.arbitrations.ru/press-centr/news/kakoy-budet-baza-dannykh-arbitrov-raa/> and http://zakon.ru/Blogs/kakoj_budet_baza_dannyx_arbitrov_rossijskoj_arbitrazhnoj_associacii_raa/10926, 21 March 2014.
 - Co-author, “Коммерческий арбитраж в России после судебной реформы” (in Russian), (“Commercial Arbitration in Russia After the Judicial Reform”), «Корпоративный юрист», <http://www.clj.ru/publications/12/6093/> and <http://lawfirm.ru/comments/index.php?id=10142> (with Natalia Backhaus).
 - Publications on IBA Guidelines on Party Representation in International Arbitration:
 - o “Руководящие принципы МАЮ относительно представительства сторон в международном арбитраже”, Материалы первых Международных арбитражных чтений памяти академика Побирченко И.Г., Kiev, 2014, pp. 141-155, and журнал Третейский суд, No. 5 (95) 2014, pp. 112-124 (in Russian).
 - o “Vadlīnijas attiecībā uz pušu pārstāvību starptautiskajā šķīrējtiesā”, *Jurista Vārds*, 3 June 2014, No. 22 (824), pp. 25-31 (in Latvian).
- 2013:**
- together with Vladimir Khvalei and Vilija Vaitkute Pavan, “The New ICC Rules of Arbitration” (in original in Lithuanian “Nauja Tarptautinių Prekybos Rūmu Arbitražo Reglamento Redakcija”), *Teisė*, 2013, No. 86, pp. 201-216 (Lithuania).
- 2012:**
- together with Vladimir Khvalei, “Разбирательство по Арбитражному Регламенту ICC: Не быстрее. Не дешевле. Тогда зачем??” (in Russian), *Legal Insight*, September 2012, No. 7(13), pp. 34-39.
 - together with Vladimir Khvalei, “The New ICC Rules of Arbitration” (in original in Ukrainian “Нова редакція Арбітражного регламенту ICC”, *Юридичний журнал*, 2012, No. 3, pp. 115-126 (Ukraine); “ICC Šķīrējtiesas Reglamenta jaunā redakcija” *Jurista Vārds*, 17 January 2012 (in original Latvian)).
- 2011:**
- together with Vladimir Khvalei, “The New ICC Rules of Arbitration” (in original in Russian “Новая редакция Арбитражного регламента ICC”, journal *Tretejskij sud* (Arbitration Court, журнал Третейский суд) No. 6, 2011 (Russia), pp. 73-91; <http://www.garant.ru/article/355113/> (Russia); http://www.iccwbo.ru/documents/stata_komentarii_novaa_redakcia_arbitrajnogo_reglamenta_icc2

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 - together with Emmanuel Jolivet: "The European Arbitration Group" in "Festschrift till Gustaf Möller", Tidskrift utgiven av Juridiska Föreningen i Finland, JFT 4-5/2011, pp. 487-494.
 - "The Role of International Organizations in the Formation and Development of International Commercial Arbitration: The Experience of the ICC International Court of Arbitration" ("Роль международных организаций в формировании и развитии Международного коммерческого арбитража: Опыт Международного Арбитражного Суда ICC"), Право Украины (Law of Ukraine), 2011, Vol. 2, pp. 64-69.
- 2010:**
- "ICC International Court of Arbitration: An Insider's Perspective", journal Tretejskij sud (Arbitration Court) ("Международный арбитражный суд ICC: взгляд изнутри", журнал Третейский суд) (in Russian), 2010, pp. 80-97.
 - together with Inga Kacevska: Chapter on Latvia, in "World Arbitration Reporter" (eds. L. Mistelis and L. Shore), JurisPublisher, 2010.
 - Report on Latvia, in A.Lazowski (ed.), *Brave New World: Application of EU Law in the New Member States*, T.M.C.Asser Press & CUP, 2010, pp. 243-276.
- 2008:**
- "Law on Arbitration: How It Will Look Like?" (Šķirējtiesu likumprojekts – kāds tas būs?), Jurista Vārds, No.47(542), 16 December 2008, p. 6 (in Latvian).
 - "ES tiesību piemērošana Latvijā" (Application of EU Law in Latvia), <http://www.politika.lv/index.php?id=16552>, July 2008 (in Latvian).
 - "Eiropas tiesību piemērošana Latvijas tiesās" (Application of EU Law in the Latvian Courts), Jurista Vārds, 29 April 2008, pp. 1-10, and 13 May 2008, pp. 21-26 (in Latvian).
 - "Šķirējtiesu regulējums Latvijā: atsevišķi problēmjautājumi" (Problems in the Latvian Arbitration Regulation) in *Civilprocesa aktuālie jautājumi. 2007. gada zinātniskās konferences materiālu krājums*, Tiesu Nama Aģentūra, 2008, pp. 157-184.
 - Editor-in-Guest, Baltic Yearbook of International Law, Vol. 8, 2008, Special Theme "Arbitration in the Baltics: Contemporary Issues". Article: "Arbitration in Three Baltic States: A Thorny Path of Learning", pp. 1-8.
 - "Notion of Investment at the Crossroads. Arbitration under the Energy Charter Treaty: *Petrobart Limited v. the Kyrgyz Republic*", in *The Reasons Requirement in International Investment Arbitration: Critical Case Studies*, edited by Prof. M. Reisman and G. Aguilar Alvarez, Martinus Nijhoff Publishers, 2008, pp.323-347.
- 2007:**
- "Likumprojekta noteikumi: iebildes un priekšlikumi" (The Latvian Draft Law on Arbitration: Reservations and Proposals), Jurista Vārds, 18 December 2007, No. 51/52, pp. 12-15 (in Latvian).
 - "Amicus Curiae iesniegumi PTO ietvaros", Likums un Tiesības, August 2007, pp. 212-220 (in Latvian).
 - "Amicus Curiae nelle procedure dell'Organizzazione mondiale del commercio: un intervento neutrale?", in 'I principi dell'azione amministrative nello spazio giuridico globale', a cura de G. della Cananea, Quaestio Juris 3, 2007, pp. 93-123.
- 2006:**
- "Politics and Law at the Crossroads: Nomination of Justices to the US Supreme Court" ('Politika un tiesības: ASV Augstākās tiesas tiesnešu iecelšana'), Jurista Vārds, 4 January 2006.
- 2005:**
- A number of analyses of the ECJ's cases, Likums un Tiesības (Law and Justice), 2005, in Latvian:
 - o Case C-117/01 *K. B. v. National Health Service Pensions Agency and Secretary of State for Health*, No. 1, pp. 27-29.
 - o Case T-168/02 *IFAW Internationaler Tierschutz-Fonds gGmbH v. Commission*, No. 1, pp.30-31.
 - o Case C-245/02 *Anheuser-Busch Inc. v. Budjovický Budvar, národní podnik*, No. 2, p.57-58.
 - o Cases C-465/02 and C-466/02 *Germanu and Denmark v. Commission* (Greek feta), No. 12.
- 2004:**

- "Uniform Interpretation and Application of International Agreements in the European Union", *Baltic Yearbook of International Law*, 2004.
- "Application of International Agreements in the EU Legal Order", *Likums un Tiesības (Law and Justice)*, Dec. 2003 – Feb. 2004, Nrs. 52-54, in Latvian.

2001:

- "Uniform Interpretation and Application of the Europe Association Agreements. A Job for the Association Councils or for the Judiciary? The Baltic Case", Centre for European Research, Göteborg University, Report No. 11, 2001.

Book:

- 2004:** 'Free Trade between the EU and its Candidate States: The Case of Latvia', *Latvijas Vēstnesis*, 2004 (in English).

Book reviews:

- 2008:** Review of the book of Petersmann, E.-U., and Joerges, C. (eds.), *Constitutionalism, Multilevel Trade Governance and Social Regulation*, Hart Publishing Ltd., 2006, in the *Yearbook of European Law*, 2008.

- 2007:** Review of the book of Liebscher, C. and Fremuth-Wolf, A. (eds.) *Arbitration Law and Practice in Central and Eastern Europe*, JurisNet, 2007, in the *Baltic Yearbook of International Law*, 2008.

- 2006:** Review of the book of Aggarwal, V. K., and Fogarty, E. (eds.) *EU Trade Strategies: Between Regionalism and Globalization*, Palgrave Macmillan, 2004, on <http://www.europeanlawbooks.org>, March 2006.

- , *World Trade Organization: Text, Cases and Materials*, Cambridge-New York: Cambridge University Press, 2005, in the *European Law Review*, Vol. 31, 2006, pp. 770-771.

2004:

- Review of the books of Matsushita, M., Shoenbaum, T.S. and Mavroidis, P. *The World Trade Organisation. Law, Practice and Policy*, OUP, 2003 and Piccone, P. and Ligustro, A. *Diritto dell' Organizzazione Mondiale del Commercio*, CEDAM, 2002, in the *Yearbook of European Law*, 2004.
- Review of the book of Ott., A. and Inglis, K. (eds.) *Handbook on European Enlargement: A Commentary on the Enlargement Process*, The Hague, T.M.C. Asser Press, 2002, in the *Baltic Yearbook of International Law*, 2004.

PRESENTATIONS**2025:**

- 2025 Nov.:** **IBA Annual Conference**, Speaker at the IBA Arbitration Committee's Panel "Towards privilege harmonisation: levelling the playing field or raising the bar?" (Toronto, Canada)

- 2025 Oct.:** **VIAC at 50 Jubilee**, Speaker at the Panel "The future of dispute resolution in a changing Europe: the role of VIAC" (Vienna, Austria)

- 2025 Sept.:** **Vilnius Arbitration Days**, Speaker at the Panel "Nightmares for Heroes: Fighting Inefficiency" (Vilnius, Lithuania)

- 2025 June:** **14th Baltic Arbitration Days**, First day moderator; Moderator of the Institutional Roundtable (Riga, Latvia)

- 2025 June:** **IV Jornada CEIA, de Arbitraje Internacional en Barcelona con motivo del XIX Congreso Internacional del CEIA (2025)**, Panel Las interioridades del tribunal arbitral, Ilustre Colegio de la Abogacía de Barcelona (Barcelona, Spain)

- 2025 May:** **CMAP (Centre de médiation et d'arbitrage de paris)/ERE Training Cross-examination session for future expert witnesses**, Speaker (Paris, France)

- 2025 March:** Conference **Strengthening Legal Security for Investment Arrival and Development**, Speaker (Podgorica, Montenegro).

2024:

- 2024 Nov.:** **GAR Live: Women in Arbitration 2024**, Speaker (Paris).
- 2024 Nov.:** **ICC Advanced Arbitration Academy for Latin America**, Expert (Miami).
- 2024 Oct.:** **XI CAM-CCBC Arbitration Congress | 17th IFCAI Biennial Conference**, Speaker on the revised IBA Guidelines at the panel “Duty of Disclosure and the Contribution of Institutions” (Sao Paulo, Brazil).
- 2024 Oct.:** **2da Conferencia de la CPA en Buenos Aires: la evolución de la CPA en el cumplimiento de su misión (Second PCA Conference in Buenos Aires)**, Panel I “Resolución de las disputas contractuales” (Buenos Aires, Argentina).
- 2024 Sept.:** **Second Armenian Arbitration Days**, Panel Moderator on “Courts and Arbitration - Collaborative Assistance or Intrusive Intervention?” (Yerevan, Armenia).
- 2024 June:** **PCA 125th Anniversary Congress**, Discussant at Workshop 2 “PCA and Contract-Based Dispute Resolution (including conciliation)” (The Hague, The Netherlands).
- 2024 June:** **13th Baltic Arbitration Days**, First day moderator (Riga, Latvia).
- 2024 May:** **International Arbitration Club of New York**, Speaker on the “pocket arbitration” institutions (New York, US, remotely).
- 2024 May:** **18th Rio de Janeiro International Arbitration Conference** (main theme – Impossibility in International Arbitration), Speaker at the panel “Obstacles in the constitution, functioning and jurisdiction of the Arbitral Tribunal” (Rio de Janeiro, Brazil).
- 2024 March:** **JURIS Leading Arbitrators Symposium**, Speaker at the session “Effective Presentation of Evidence – Focus on Technology” (Vienna, Austria).
- 2023:**
- 2023 Nov.:** **IBA Conference**, Speaker at the panel “Hot Topics in international Arbitration” (Paris, France).
- 2023 Sept.:** **Inaugural Armenia Arbitration Conference**, Panel Moderator on New Developments in International Arbitration and Speaker (Yerevan, Armenia).
- 2023 August:** **Speaker at the Diplomado online de Arbitraje Internacional Comercial, organized by La Cámara de Comercio de Medellín, Zuleta Abogados, Tirant lo Blanch y la Asociación Latinoamericana de Arbitraje (ALARB)** (in Spanish, remote).
- 2023 July:** **XIV edición de la CLA (Conferencia Latinoamericana de Arbitraje)**, CLAustro (Punta Cana, DR)
- 2023 July:** **XVI Centro de Arbitragem Comercial**, Speaker at the panel “Going deep: The right to arbitration?” (Lisbon, Portugal).
- 2023 June:** **12th Baltic Arbitration Days**, Second day moderator (Riga, Latvia).
- 2023 March:** Seminar **Rule of Law and Transnational Public Policy in Arbitration**, organized by Dentons during the Paris Arbitration Week, Speaker.
- 2023 March:** Seminar **Kickstarting your international arbitration practice**, organized by Obeid & Partners and the Chartered Institute of Arbitrators Young Members Group during the Paris Arbitration Week, Speaker.
- 2022:**
- 2022 Dec:** **ICC Institute Jurisprudential Debate Asymmetric Jurisdiction Clauses**, Moderator.
- 2022 Dec:** **ICC World Business Institute’s 42nd Annual Conference “Navigating the New Contents of International Public Policy - Compliance in Environment and Human Rights”**, Moderator for Roundtable “International Public Policy Revisited”.
- 2022 November:** **Sarajevo 8th Arbitration Day**, Speaker on Investment Arbitration and Sustainable Development (Sarajevo, Bosnia and Herzegovina).
- 2022 November:** **Solidarity Arbitration and Mediation Days**, Speaker (Warsaw, Poland).
- 2022 September:** **Praque 12th Investment Arbitration Treaty Conference**, Speaker on new ICSID Rules (Praque, Czech Republic).
- 2022 September:** **ICCA Congress, panel “Three Classics Revisited”** (*Abu Dhabi Oil, Barcelona Traction and Mitsubishi Motors* cases), Moderator (Edinburgh, Scotland).
- 2022 September:** **CEA Nordic-Baltic Chapter’s** webinar on **Ethics in International Arbitration**, Moderator (remote).
- 2022 July:** **GoArb Investment Arbitration Course**, Lecturer on **Substantive Protections (I)** (Madrid).
- 2022 June:** **11th Baltic Arbitration Days**, First day moderator (Riga, Latvia).
- 2022 June:** Speaker on **“Overcoming Obstacles – What are legitimate responses when facing guerrilla tactics (both as counsel and as arbitrator)”** at **CEPANI-40 Fourth Global Conference of the Co-Chairs’ Circle Legitimacy in and of Arbitration** (Brussels, Belgium).
- 2022 May:** Speaker on **Hot topics in M&A arbitration** at the conference **Dispute Resolution in M&A Transaction** (Warsaw, Poland).
- 2022 May:** Moderator and speaker at the **Eastern Europe & CIS International Arbitration Conference**, organized by ICC Georgia (Tbilisi, Georgia).

2022 Feb.: Panelist at the *Practicum* organized by ICC Russia on **Decision Making in International Arbitration: Identifying Key Factors that Influence Arbitrators** (remote).

2021:

2021 Dec.: Panelist at the Conference **Modern Trends and IA challenges**, organized by the International Arbitration Court “The Chamber of Arbitrators at the Union of Lawyers” (Minsk, Belarus). Presentation on Ethics in International Arbitration (remote).

2021 August: **10th Baltic Arbitration Days**, First day moderator (Riga, Latvia).

2021 August: Speaker at the YAF Event on Costs in Arbitration (Riga, Latvia).

2021 April: Speaker at the **Diplomado online de Arbitraje Internacional Comercial**, organized by La Cámara de Comercio de Medellín, Zuleta Abogados, Tirant lo Blanch y la Asociación Latinoamericana de Arbitraje (ALARB) (in Spanish, remote).

2021 March: Participant at the Roundtable **Topical Questions in the Field of Arbitration in Kazakhstan** (remote).

2021 Jan.: Panelist at the ICC Africa Commission Webinar **Scrutiny of Awards under the ICC Rules of Arbitration** (remote).

2020:

2020 Dec.: Guest speaker at the ICC Commission on Arbitration and ADR on **Opaque arbitration institutions: Where competition ends and havoc begins** (remote).

2020 Nov.: ICC World Business Institute Colloquium **Alter Ego and Piercing the Corporate Veil**, co-moderator together with Bernard Hanotiau (remote).

2020 Nov.: DELOS Symposium, Co-Moderator of the Roundtable “**CEE: state of play of disputes market and trends**” (remote).

2020 Nov.: Speaker at the online New Arbitration Week, panel “**The Clash: Contract Terms vs. Applicable Law**”.

2020 Oct.: Speaker at the online conference “**Efimov’s Readings III: Russia - 2020: Lessons from the Crisis and new Challenges**” (III Ефимовские Чтения «Россия —2020: Уроки кризиса и новые вызовы»), organized by the Russian Foreign Trade Academy

2020 Oct.: Speaker at the CEA Nordic-Baltic Chapter Webinar on **Code on Best Practices in Arbitration of the Spanish Arbitration Club** (remote).

2020 Oct.: Speaker at the Webinar on **Execution of Arbitral Awards against States and State Entities: UK, USA, France** (on execution in France), organized by the Ukrainian Arbitration Association (remote).

2020 August: Opened the (on-line and on-site) **Baltic Arbitration Days**.

2020 August: Opened the (on-line and on-site) **Baltic Arbitration Days**.

2020 June: Speaker at the **Bishkek Arbitration Days** on efficiency of arbitration proceedings (virtual conference during the COVID-19 pandemic).

2020 Feb.: Speaker at the panel **RAA-CEA Conference: Arbitration and Corruption** (Moscow, Russia).

2020 Jan.: Speaker on Arbitration Agreements at the **Warsaw Arbitration Workshops (WAW)**, organized by ICC Poland (Warsaw, Poland).

2019:

2019 Dec: Speaker at the panel **ICC International Court of Arbitration: basic mechanics and latest developments** at the 11th annual conference Russia as a Place for Dispute Resolution, organised by ICC Russia (Moscow, Russia).

2019 Nov.: Speaker at the ICC Young Arbitrators Forum (YAF) seminar **Experts Versus Expertise. The added value of experts over in-house expertise**, hosted by De Brauw Blackstone Westbroek (Amsterdam, the Netherlands).

2019 Oct.: **3rd Annual GAR Live Vienna**, speaker at the session “The *GAR Live* Inquisition – are international arbitration counsel at home in big law firms and arbitrators in boutiques?” (Vienna, Austria)

2019 Oct.: Speaker on **Is an arbitrator the key figure in international arbitration? Role of an arbitrator in ensuring effective arbitral proceedings; responsibility of the arbitrator** at the **VI International Arbitration Readings in memory of Academician Igor Pobirchenko** (Kiev, Ukraine)

- 2019 July:** **The Arbitrators Studio – Next Generation** by **Paris Very Young Arbitration Practitioners, Delos-Y and August Debouzy**, invited guest (Paris)
- 2019 July:** **CEA Mujeres: “Giurisdizione ed esecuzione: questo è il problema! / Jurisdicción y ejecución: este es el problema! L’importanza della scelta della giurisdizione, in particolare la Sede dell’Arbitrato / La importancia de la sede de la Jurisdicción, en particular, la Sede Arbitral”**, speaker at the panel “Elección de la sede y colaboración entre tribunal arbitral y jurisdicción civil. analizando cuestiones prejudiciales y medidas cautelares” (Rome, UNIDROIT)
- 2019 June:** **XIV Congreso Internacional del Club Español del Arbitraje “Reforzando La Credibilidad del Arbitraje: El Código de Buenas Prácticas del CEA”**, **moderator** of the panel “¿Cómo nos va a afectar el nuevo CBBPP a abogados y árbitros?”
- 2018 June:** **8th Baltic Arbitration Days**, panel moderator (Riga, Latvia)
- 2019 June:** Practicing Law Institute (PLI) International Arbitration 2019 programme, speaker (New York, USA)
- 2019 May:** Keynote Speaker at the **Young ICCA Skills Training Workshop on how to draft arbitration clauses and how to start a career in international arbitration** (Bishkek, Kyrgyz Republic)
- 2019 May:** **Arbitration of Corporate/Post M&A Disputes**, seminar, organized by ArbitralWomen, speaker (Kiev, Ukraine)
- 2019 May:** **VII Arbitration School**, organized by the Ukrainian Arbitration Association, speaker (Kiev, Ukraine)
- 2019 April:** Speaker at the training for the Russian-speaking lawyers “**Successful cooperation with France: From Theory to Practice**”, organized by the European Center for Legal Cooperation, speaker on Enforcement of Russian, Ukrainian and Kazakh arbitral awards in France (in Russian) (Paris, Maison du Barreau de Paris)
- 2019 March:** **The Future of International Arbitration**, conference organized by KNect365 Law, Speaker at the panel “Technology & Arbitration – In Danger of Being Too Comfortable Bedfellows?” (London)
- 2019 March, June, Sept., Dec:** **ICC International Arbitration Academy for Asia**, moderator (two-years advanced programme) (Tokyo, Singapore, Seoul, Hong Kong)
- 2019 March:** **ArbitralWomen An ADR Meet-up Event**, organized by Oh-Ebashi LPC & Partners (Tokyo, Japan)
- 2018:**
- 2018 Nov.:** **ICC tools for efficient resolution of construction disputes: Arbitration & ADR**, Conference, speaker (Bratislava, the Slovak Republic)
- 2018 June, Sept.:** **ICC International Arbitration Academy for Asia**, moderator (two-years advanced programme) (Hong Kong, Mumbai)
- 2018 June:** **7th Baltic Arbitration Days**, panel moderator (Riga, Latvia)
- 2018 May:** **Helsinki Arbitration Day**, speaker at the panel “Public-Private Arbitration – How to strike the right balance between public interests and private proceedings” (Helsinki, Finland)
- 2017:**
- 2017 June:** **6th Baltic Arbitration Days**, panel moderator (Riga, Latvia)
- 2017 June:** **Russian Arbitration Association & Pericles Law Center, Certificate Training Program in International Commercial Arbitration**, faculty member, speaker (Moscow)
- 2017 June:** **Revised ICC Arbitration Rules: Fast-Track Procedure for Small Claims**, Workshop, speaker (Riga, Latvia)
- 2017 April:** **Launch of ICC Revised Rules of Arbitration**, organized by ICC and Vavrovsky.Heine.Marth.Rechtsanwälte, speaker (Vienna, Austria)
- 2016:**
- 2016 Nov.:** **V ICC Lex Mercatoria Moot**, member of the Organizing Committee (Minsk, Belarus)
- 2016 Sep.:** **YIAG & ICDR Y&I Seminar**, speaker on Emergency Arbitrator proceedings (Minsk, Belarus)
- 2016 Sep.:** **Eastern European Dispute Resolution Forum**, speaker on Principle of Procedural Economy in International Arbitration, and member of the Organizing Committee (Minsk, Belarus)
- 2016 July:** **The 6th edition of the ICC/CLB Summer Course on International Commercial Arbitration**, lecturer (ICC Court, Paris)
- 2016 June:** **5th Baltic Arbitration Days**, panel moderator (Riga, Latvia)

2016 May: Speaker at the **IV Advanced Arbitration Academy**, organized by the Ukrainian Arbitration Association (Kiev, Ukraine)

2015:

2015 Dec.: Speaker on **Red Flags in Corruption** at the ICC Young Arbitrators Forum (YAF) seminar Tackling issues and allegations of corruption by arbitral tribunals (Moscow, Russia).

2015 Dec.: Speaker on **State registration of courts of arbitration: international experience** at the conference Russia as a Place for Dispute Resolution, organised by ICC Russia (Moscow, Russia).

2015 Dec.: Speaker at "Wake up (with) Arbitration!" roundtable on **Ordonnance/sentence: la rapidité au détriment de l'efficacité** (Paris).

2015 Nov.: Speaker on **Public Policy in France** at the V Kiev Arbitration Days: Think Big! (Kiev, Ukraine).

2015 Oct.: Presentations on **La Sede y sus implicaciones** and **Temas complejos sobre tribunal arbitral** at the *III Diplomado "Dimensión Judicial del Arbitraje"* (Santo Domingo, Dominican Republic)

2015 Oct.: Moderator of the panel "*Procedimenti arbitrali accelerati/Procedimientos arbitrales acelerados*" of the conference organised by the *Capítulo Italiano* of the *Club Español del Arbitraje* (Rome, Italy)

2015 Oct.: Presentation on **Trust in Arbitration as a Dispute Resolution Method** at the seminar organised by Young Arbitration Club Finland (YACF) (Riga, Latvia)

2015 June: 4th DIS Baltic Arbitration Days, Riga Graduate School of Law, moderator of Day I. Organisers: BNT Attorneys-at-Law and DIS (German Institution of Arbitration).

2015 April: Presentation on **¿Cuánta motivación es suficiente motivación?** at the *1er Foro Internacional de Arbitraje de Santo Domingo "El Laudo Arbitral: Una Visión Integral"* (Santo Domingo, Dominican Republic)

2015 March: Presentation on **To Be or Not to be for ISDS in TTIP ? View from Latvia** at the BIICL Investment Treaty Forum event, co-organised with LAWIN (Vilnius, Lithuania)

2015 Feb.: Presentation on **Enforcement of Interim Measures** at the 9th Riga Vis pre-moot conference (Riga, Latvia)

2015 Feb.: Presentation on **Joinder in International Commercial Arbitration** at the 4th Tbilisi Pre-Moot Conference (Tbilisi, Georgia)

2014:

2014 Dec.: Presentation on **Determining the Content of Applicable Substantive Law** at YAF seminar (Zagreb, Croatia)

2014 Oct.: Presentation on **The Relationship Between the Place of Arbitration and the Place of Enforcement**, ICC Georgia International Arbitration Conference (Tbilisi, Georgia)

2014 August: Presentation on **The Practice of Arbitration and ADR in CEE Countries**, AIJA Pre-Congress seminar The Future of Arbitration and ADR Practice in Central and Eastern European Countries (Prague, Czech Republic)

2013:

2013 Nov.: Speaker on **Arbitration with States and States Entities** at the II Legal Forum ICC Lex Mercatoria (Minsk, Belarus)

2013 Nov.: Speaker on **The Sources of Arbitrators' Powers to Adjudicate** at the Kiev Arbitration Days: Think Big! (Kiev, Ukraine)

2013 Nov.: Speaker at the ICDR Young & International event **Building a Career in International Arbitration** (Kiev, Ukraine)

2013 Nov.: Presentation on **2013 IBA Guidelines on Party Representation in International Arbitration** at the conference organised by the ICAC at the Ukrainian CCI (Kiev, Ukraine).

2013 Oct.: Organisation and presentation at the advocacy seminar **The Art of Arbitration Advocacy**, jointly organised by White & Case and ICC Bulgaria (Sofia, Bulgaria)

2013 June: Presentation on **Corporate Dispute in Central and Eastern Europe** at the Baltic Arbitration Days, Riga Graduate School of Law. Organisers: BNT Attorneys-at-Law and DIS (German Institution of Arbitration)

2013 March: Presentation on **Legal Consequences of Corruption** at the panel discussion "Illegality in International Investment", held at the Frankfurt University. The event was organised by Queen Mary School of International Arbitration, the Working Group on Investment Protection Law of the German Branch of the International Law Association and the organizers of the Frankfurt Investment Arbitration Moot (Frankfurt, Germany)

2013 March: Presentation on **Public Policy in France** at the ICC Young Arbitrators Forum (YAF) seminar on "Public Policy: Recent Developments from Regional Perspective", hosted by Motieka & Audzevicius (Vilnius, Lithuania)

2012:

2012 Nov.: Presentation on **ICC International Court of Arbitration and ICC Rules of Arbitration** at the 7th conference State Courts and business development in the Republic of Belarus (Minsk, Belarus)

2012 Oct.: Presentation on **Case Management** at the ICC advanced training on the 2012 ICC Rules of (Paris, France)

2012 Oct.: Speaker at the PIDA seminar **Study of a complex mock case under the 2012 ICC Arbitration Rules**, organised by ICC Austria (Vienna, Austria)

2012 May: Presentation on **Unification of the Procedure in International Arbitration: Update on the Arbitration Rules and the Objectives Achieved** at the conference International Commercial Arbitration in Ukraine and the World: Yesterday, Today, Tomorrow (20th anniversary of the ICAC at the Ukrainian CCI)

2012 April: Speaker at the panel **International Arbitration: Art or Science?** at the 2012 CIArb European Branch Annual General Meeting and Conference (in association with Club Español del Arbitraje (Madrid, Spain, Latvia)

2012 March: Presentation on **Functions and Duties of Arbitration Institutions and Arbitral Tribunals** at the conference New Broom Sweeps Clean: Time to Reform Latvian Arbitration Regime? At the Riga Graduate School of Law (Riga, Latvia)

2012 March: Presentation on **New ICC Rules of Arbitration** at the conference International Arbitration 2012, organised by the Practising Law Institute (New York, USA)

2012 Feb.: Presentation on **Independence and Impartiality Challenges, Approach of the ICC Court** at the conference Contemporary Issues in Commercial Arbitration: International and Georgian Perspectives (Tbilisi, Georgia)

2012 Feb.: Speaker on **Multi-Party, Multi-Contract Arbitration, Joinder and Consolidation** at the conference, organised by ICC Russia, about New ICC Rules of Arbitration. Speaker at the Mock-case study pursuant to 2102 ICC Rules (Moscow, Russia)

2011:

2011 Dec.: Co-organiser and speaker at the **Advanced Arbitration Academy**, organised by ICC Russia, ICC Court and CIArb (Moscow, Russia)

2011 Dec.: Presentation on **ICC Arbitration in IP matters** at the Third International Forum On Intellectual Property "EXPOPRIORITY' 2011" (Moscow, Russia)

2011 Nov.: Presentation on **New ICC Rules of Arbitration** at the seminar, organised by ICC Ukraine. Speaker on **The Institutional Role in Costs Control** at the conference Kiev Arbitration Days: Think Big!, organised by the Ukrainian Bar Association (Kiev, Ukraine)

2011 Nov.: Speaker on **New ICC Rules of Arbitration** at the conference Party Autonomy versus Autonomy of Arbitrators, organised by ICC Czech Republic (Prague, Czech Republic)

2011 Nov.: Speaker at the **Workshop on International Commercial Arbitration (PIDA): Study of a Mock Case under the 2012 ICC Rules of Arbitration**, organised by ICC Austria (Vienna, Austria)

2011 Nov.: Key-Note Speaker on **ICC Arbitration Involving CIS Parties** at the CIS Arbitration Network Launch Dinner (Paris, France)

2011 Oct.: Presentation: **Overview of ICC Arbitrations Involving Parties from Central and Eastern Europe**, European Arbitration Group (Budapest, Hungary)

2011 Oct.: Speaker on **New ICC Rules of Arbitration** at Wilmer Cutler Pickering Hale and Dorr LLP (London, UK)

2011 Oct.: Speaker on **New ICC Rules of Arbitration** at The World Jurist Association's 24th Biennial Congress (Prague, Czech Republic)

2011 Sept.: Speaker on **Independence of Arbitrators**, ICC Arbitration Conference, organised by ICC Hellas (Athens, Greece)

2011 Sept.: Presentation: **Is There A Need for Special Arbitration Rules for Construction Disputes?** at the 3rd AIJA Arbitration Conference (Warsaw, Poland)

2011 April: Speaker on **Scrutiny under Article 27 of the ICC Rules of Arbitration** at the III Belgrade Arbitration Conference (Belgrade, Serbia)

2011 March: Presentation: **Obstructive Behaviour in International Arbitration** at the conference Conducting Arbitration Proceedings – Art or Science? (Riga, Latvia)

- 2011 June:** Speaker on **ICC Arbitration Involving States and States Entities** at the Eurolawyer CIS Forum (London, UK)
- 2011 March:** Speaker on **Non-Signatories to the Arbitration Agreement – Is the Gateway Widening?** at the ICC Conference on International Commercial Arbitration and the Workshop on International Commercial Arbitration, organised by ICC Cyprus (Nicosia, Cyprus)

2010:

- 2010 Dec.:** Speaker on **ICC Case-Law Digest on Applicable Law** at the conference International Arbitration and State Courts: Balance of Interests, organised by ICC Russia (Moscow, Russia)
- 2010 Nov.:** Speaker on **Review of the Types of Cases Administered by the ICC ICA in the Region** at the conference International Commercial Arbitration in Slovenia. How to settle your disputes efficiently (Ljubljana, Slovenia)
- 2010 Nov.:** Presentation on **ICC Arbitration** at Lombardi Molinari e Associati (Milan, Italy)
- 2010 July:** Speaker on **ICC Arbitrations Involving States and State Entities**, at the 2nd Global Conference of the Society of International Economic Law (Barcelona, Spain)
- 2010 June:** Speaker on **Multiparty and Multicontract Arbitration under ICC Rules** at the conference Multiparty and Multicontract Arbitrations, organised by ICC Russia (Moscow, Russia)
- 2010 June:** Speaker at the ICC Workshop on International Commercial Arbitration (PIDA): **Study of a Mock Case under the ICC Rules of Arbitration**, organised by ICC Bulgaria (Sofia, Bulgaria)
- 2010 May:** Speaker on **Features of ICC Arbitration** at the conference ICC International Arbitration: Opportunities for Ukrainian Business, organised by ICC Ukraine (Kiev, Ukraine)
- 2010 April:** Speaker on **ICC Court: Emerging Claims** at the conference The Incoterms and International Commercial Contracts: New Trends 2010, The ICC International Court of Arbitration: Types of Claims Emerging, organised by ICC Russia (Moscow, Russia)
- 2010 March:** Speaker on **Types of Claims Emerging in Central Eastern Europe** at the conference The Importance of International Arbitration in Central Eastern Europe (Bratislava, Slovak Republic)

2009:

- 2009 Nov.:** Speaker on **ICC International Arbitration** at the conference Current Issues of Legal Regulation of External Economic (International Trading) Transactions (Minsk, Belarus)
- 2009 Sept.:** Speaker on **Resolving Construction and other Complex Disputes under the ICC Rules** at the ICC and ICC Russia Master-Class Construction Contracts and Dispute Resolution (Moscow, Russia)
- 2009 June:** Presentation: **Features of ICC Arbitration** at the seminar Difficult times Lead to Many More Disputes!, organised by ICC Austria (Vienna, Austria)
- 2009 June:** Presentation of the ICC Court at the conference Topicalities of Regulations: International Expertise and the Russian Practice, organised by ICC Russia (Moscow, Russia)
- 2009 April:** Speaker on **Characteristics of ICC Arbitrations in Eastern Europe** at the conference Arbitrating With Parties from Russia and Ukraine, organised by ICC United Kingdom together with SJ Berwin (London, UK)
- 2009 April:** Speaker on **Arbitration in Central and Eastern Europe** (Minsk, Belarus)

2008:

- 2008 April:** Speaker on **Independence of Arbitrators under the ICC Rules** at the conference ICC International Arbitration in Russia, organised by ICC Russia (Moscow, Russia)

2007:

- 2007 Sept.** Speaker on **Problems in Latvian Arbitration Regulation** at the conference on Civil Law Issues, organised by the Latvian Ministry of Justice (Riga, Latvia)
- 2007 Sept.** Organiser and speaker at the conference Arbitration in the Baltic States: Contemporary Issues, Riga Graduate School of Law (Riga, Latvia)